

**NHS VALE OF YORK CLINICAL  
COMMISSIONING GROUP**

**GOVERNING BODY MEETING**



**Vale of York**

**Clinical Commissioning Group**

**Meeting Date: 3 April 2014**

**Title: NHS Vale of York CCG Strategic Plan**

**Responsible Chief Officer and Title**  
Rachel Potts, Chief Operating Officer

**Report Author and Title**  
Lynette Smith, Head of Integrated  
Governance

**Strategic Priority**

Ensuring the CCG has the capacity and processes to deliver its statutory duties

**Purpose of the Report**

The NHS planning guidance 'Everyone Counts: Planning for patients 2014/15 – 2018/19' was published on the 20th December 2013, and provides the national context and priorities to inform local planning. All plans are expected to deliver against the NHS Outcomes Framework and set performance ambitions in seven areas (below). In addition the Strategic Plans should include commitments to improving health, reducing health inequalities and deliver a parity of esteem across mental and physical health. The guidance sets out transformational service models across primary and acute care and requires a continuous focus on the 'essentials' of access, quality, innovation and value across health services.

The NHS Vale of York CCG is required to submit a two year operational plan template and draft five year Strategic Plan on Friday 4<sup>th</sup> April 2014. The final submission for the five year Strategic Plan is Friday 20<sup>th</sup> June.

The draft strategic plan and the supporting operational plan have been developed in conjunction with the Council of Representatives, Governing Body, partner agencies and stakeholders and the public. The CCG has held four governing body workshops, a session with the Council of Representatives, Board to Boards with main providers and regular internal project team meetings. Through this process the project team have reviewed performance information, demographics, policy drivers, national mandates and local priorities from Health and Well-Being Board and existing strategic plans for relevant partners as part of the needs assessment. In addition senior commissioning leads have reviewed comparative data to identify areas for performance improvement and efficiency.

Feedback from consultation events carried out to date by the CCG have been analysed alongside health related feedback from public events and consultations held by local authority partners to inform the development of the plan. The engagement feedback has been triangulated with available performance and financial information to identify initial areas for transformation over the next five years. The initial proposals have been shared with all partners through Health and Well-Being Board updates, strategic meetings and a stakeholder event. Three public events have also been held across the locality (York, Selby and Easingwold) and the feedback has been incorporated into the draft plan.

The draft Strategic Plan enclosed sets out the proposed priorities, improvement interventions, health system changes and expected impact over the next five years and includes the better care fund and financial plan narrative. The operational plan sets out the actual performance targets for the levels of ambition, quality premium and national priorities such as dementia and psychological therapies and is in the form of a national template.

The draft strategic plan will be sent to all partners and published for formal consultation during April and May. Following initial submission on the 4<sup>th</sup> April it will also go through a period of triangulation and assurance with NHS England, with a review meeting scheduled for mid-May. The final document will be brought to each relevant Health and Well-Being Board, Governing Body and provider Boards for approval before the final submission date of the 20<sup>th</sup> June.

The papers are attached for Governing Body members and will be available on the website at [www.valeofyorkccg.nhs.uk](http://www.valeofyorkccg.nhs.uk)

### **Recommendations**

The Governing Body is asked to:

1. Approve the draft strategic plan for initial submission and formal consultation with partners, stakeholders and the public
2. Approve the operating plan and plan on the page for submission to NHS England.
3. Provide any comment or feedback on the strategic plan for incorporation into the final document.

### **Impact on Patients and Carers**

The draft Strategic Plan has been developed using patient and public feedback on their experience of health services and sets commitments to enhance the quality of care provided across the NHS Vale of York CCG. The plan also includes a commitment to supporting people to live healthy lives and be supported to self-manage their health conditions where possible.

The proposed system changes may affect how patients and carers access healthcare services. This may impact on where the services can be accessed, e.g. through care hub reforms and changes to specialist commissioning; and enhanced pathways for diagnosis and treatment through changes to planned care.

### **Impact on Resources (Financial and HR)**

The Strategic Plan proposes a system transformation to enable the local NHS to remain sustainable in a period of challenging public finances and increased demand. The financial plan is integrated with the strategic plan, and reflects the anticipated changes in demand and activity.

The Strategic Plan also proposes changes to workforce, incorporating national changes to move to 7 day a week service and responding to the issues raised in the Francis and Berwick reports. Transformation of the current system will require some people to work in different ways, which will require training and development.

**Risk Implications**

The Strategic Plan acknowledges that there are some risks in the vision to transform the system. The move to Care Hubs is based upon existing models, but will require testing and evaluation locally. The plan makes provision for risk mitigation including pilot sites, evaluation models and monitoring demand. This will be monitored closely through the Governing Body to ensure we deliver on our financial plan.

**Equalities Implications**

The Strategic Plan makes a clear commitment to equalities and the equality objectives for the CCG are embedded within this plan. Each Improvement Intervention and associated projects will be impact assessed, and the final Strategic Plan will also have a full equalities impact assessment.

**Sustainability Implications**

The Strategic Plan makes a clear commitment to sustainability and the sustainability objectives for the CCG are embedded within this plan. Each Improvement Intervention and associated projects will be impact assessed to ensure they are sustainable.