NHS VALE OF YORK CLINICAL COMMISSIONING GROUP

Minutes of the Meeting of the Vale of York Clinical Commissioning Group Governing Body held on 4 April 2013 at Priory Street Centre, York

Present

Professor Alan Maynard Chair

Dr Emma Broughton GP Member

Dr Mark Hayes Chief Clinical Officer

Dr Andrew Phillips GP Member Dr Shaun O'Connell GP Member

Dr Guy Porter Consultant Radiologist, Airedale NHS Foundation

Trust, Secondary Care Doctor Member

Mr Keith Ramsay Lay Member and Audit Committee Chair

Dr Cath Snape GP Member

Mr Adrian Snarr Chief Finance Officer Mrs Carrie Wollerton Executive Nurse

In Attendance

Dr Paul Edmondson-Jones Director of Public Health and Well-being, City of

Vulnerable Adults)

York Council

Ms Judith Knapton (for items

13 and 14)

Mrs Angela Pacey

Mrs Janice Sunderland Relationships Manager, North Yorkshire and

Humber Commissioning Support Unit

Head of Commissioning (Mental Health and

Ms Helen Taylor Corporate Director, Health and Adult, North

Yorkshire County Council

Apologies

Ms Kersten England Chief Executive, City of York Council

Dr Tim Hughes GP Member and Deputy Chair

Dr Tim Maycock GP Member

Mrs Rachel Potts Chief Operating Officer

Dr Brian McGregor Local Medical Committee Liaison Officer, Selby

and York

Approximately 15 members of the public were in attendance.

Alan Maynard welcomed everyone to the meeting.

The following matter was raised in the public questions allotted time:

Question 1 - Mr Ian Anderson

Does the CCG think it's actually possible to fulfil all the aims of the Group in view of the constraints on the budget without some adverse effects on patients?

Mark Hayes responded:

It is almost impossible to achieve all our aims as this would include financial balance without any adverse impact on services. We have a severe financial challenge, including a historic debt, which must be dealt with in this financial year. Whilst we will do everything in our power to avoid any adverse impact on patient services we cannot guarantee success at this stage.

1. Apologies

As noted above.

2. Declaration of Members' Interests in Relation to the Business of the Meeting

None

3. Minutes of the Meeting held on 7 March 2013

The minutes of the meeting held on 7 March were agreed.

The Governing Body:

Approved the minutes of 7 March 2013.

4. Matters Arising and Action Log

Serious Incidents: Carrie Wollerton advised that this was a later item on the meeting agenda.

Hand Hygiene at York Teaching Hospital NHS Foundation Trust. The meeting was advised that Fliss Wood, Performance Improvement Manager, carried out a random check and reported that sufficient hand dispensers were provided in the areas she checked.

The Governing Body:

Noted the updates.

5. Chief Clinical Officer Report

Mark Hayes referred to his report which provided information relating to the Francis Report, York Teaching Hospital NHS Foundation Trust (YTHFT) Performance, the CCG's move to West Offices, 2013/14 contracts and the Staff Transfer Scheme relating to staff transferring to Vale of York CCG.

Mark Hayes noted that progress was being made with the contract with YTHFT; the scheduled sign off date was 12 April. The staff transfer had been signed off and sent back to the Secretary of State.

Mark Hayes noted that Prior Information Notices had been sent out for a Community Dermatology Service and a Community Pain Service

The Governing Body:

Noted the Chief Clinical Officer report and in particular the approval and sign off of Schedule 3D of the staff transfer scheme which included the list of staff to be received by the Vale of York CCG from NHS North Yorkshire and York Cluster.

6. Vale of York Clinical Commissioning Group Integrated Operational Plan 2013/14

Mark Hayes informed members that the 2013/14 Plan, presented for approval, would be submitted to the Area Team on 5 April 2013.

Keith Ramsay thanked Andrew Bucklee for his hard work in putting together a very transparent document. He also referred to the Plan on a Page as crucial, highlighting that it should be circulated to all practices, and welcomed the section on Innovations. Alan Maynard sought clarification on how the Governing Body would receive feedback later in the year to demonstrate progress with real time data. Mark Hayes confirmed that this would be incorporated in the performance dashboard and would be monitored.

Alan Maynard highlighted the intention for QIPP to be phased in order to ensure delivery.

Adrian Snarr emphasised the risk to achieving the QIPP plan. In particular he mentioned that the PCT had never achieved a QIPP of 3% previously.

Alan Maynard stressed that the document was ambitious and recommended that the draft be approved and sent to the Area Team to be signed off.

The Governing Body:

Ratified the Integrated Operational Plan 2013/14 prior to its submission to the Area Team.

7. Operational Financial Plan 2013/14 for Programme and Running Costs

Adrian Snarr briefed members and sought support to sign off the Operational Financial Plan 2013/14. Key issues were the inherent risks in the system and planning assumptions; also the uncertainty at national level, for example Military Health and In Vitro Fertilisation as a CCG function.

Adrian Snarr highlighted Table 2 on Page 3 which contained detail on the unavoidable cost pressures. Detail was also provided on the running cost allowance of £8.3M. The plan would fully utilise these resources. Information was provided on the underlying spend rate of the CCG. This demonstrated the potential to be in recurrent balance by November.

Helen Taylor raised the issue of risk to Health and Social Care funding and the need to plan this together. Adrian Snarr agreed.

Members were advised that the national tariff had been reduced by 4% and the whole system was feeling financial pressures. Adrian Snarr advised members that the Collaborative Improvement Board was being expanded to include Local Authority partners to ensure a whole system approach.

Keith Ramsay thanked Adrian Snarr for the information on risks and referred to the increased financial risk for all CCGs due to the demographic trend in continuing healthcare and nursing care. It was agreed that the CCGs should share the responsibility in proportion to size and that the Vulnerable Adults and Children's Commissioning Unit (VACCU) would manage the system.

Keith Ramsay sought clarification regarding continuing healthcare retrospective claims. Adrian Snarr reported that the figures were difficult to quantify at this stage until the Continuing Healthcare Team had been through the cases.

Andrew Phillips asked for clarity around the risks associated with non elective activity and the expectations of GPs in this regard. Adrian Snarr reported that a team of people were assessing risks to delivery and identifying mitigating measures. He agreed to bring this issue back to a future meeting.

Adrian Snarr reported on the scale of the QIPP challenge of £10m noting the highest value schemes being on planned care.

Alan Maynard asked whether the savings on prescribing were on volume or price. Shaun O'Connell responded that price explained the expenditure effect. He and his medicines management colleagues were looking to find more ways to make efficiencies.

The Governing Body:

- 1. Approved the revenue and capital budgets for 2012/13.
- 2. Delegated authority to the Chief Finance Officer to agree final contracts with the CCG's main providers.

8. Commissioning In Vitro Fertilisation Services

Mark Hayes reported that In Vitro Fertilisation (IVF) Services would be the responsibility of the CCGs and sought members' views on commissioning IVF.

Emma Broughton reported that she welcomed the revised NICE guidelines. Following discussion on the guidelines it was agreed that the severe financial situation meant that the CCG would have to continue with the previous PCT policy of not funding IVF. However it was also agreed that the CCG aspired to becoming a NICE compliant body with regard to IVF from April 2014.

The Governing Body:

Noted that the CCG would continue the policy of the PCT with regard to IVF.

9. Performance and Quality Dashboard

Carrie Wollerton referred to the information on the Vale of York CCG Core Performance Dashboard and reported on the performance challenges with York Teaching Hospital NHS Foundation Trust, and the actions being taken by the CCG.

Members discussed issues around 52 weeks, including that some patients had elected to delay when appointments were offered, but there had also been issues around the surgeons' availability. Two other areas were a cause for concern, A&E and Ambulance Turnaround.

Trends were outlined on the document table. Turnaround times had caused a knock on effect for ambulance response times. Yorkshire Ambulance Service (YAS) had an action plan which had been agreed with the Trust:

- i) Collaborative Improvement Board to improve strategic relationship
- ii) Clostridium difficile maximum target breached for 2012/13 year

Discussion followed whether a national penalty should apply and the strain this would put on the Trust. Carrie Wollerton commented further on the reasons for pressure and problems around flow in the hospital where actions needed to be taken. Members agreed that no one should have to wait 52 weeks and action should be taken with the Trust. Carrie Wollerton agreed to look at reasons with the Trust for each of the delays over 52 weeks. Members agreed that the CCG should continue with pressure on 52 weeks but also be looking further down the lists to those who have waited beyond 35 weeks. Shaun O'Connell asked what assurance the CCG had to improve the situation with YAS. Alan Maynard highlighted the need for better reporting and Carrie Wollerton agreed to check the Ambulance Collaborative Plan. Shaun O'Connell referred to the chart on Page 17; members were of the opinion that this was a matter for serious concern.

QIPP

The QIPP section of the Dashboard forecast delivery of QIPP schemes to the value of 51% of the total.

In regard to the finance section of the Dashboard it was noted that the position reported was prior to preparation of the final PCT accounts therefore the figures were viewed as provisional. Adrian Snarr highlighted a presentational error on the Dashboard.

The Governing Body:

Noted the Performance and Quality Dashboard.

10. North Yorkshire and York Primary Care Trust Transition and Closedown

- 10.1 Corporate Handover Document
- 10.2 Quality Handover Document
- 10.3 Transfer of Statutory Functions
- 10.4 Draft Transfer Schemes: Property, Assets and Liabilities
- 10.5 Sender Authorisation Process
- 10.6 Staff Transfer Schemes and People Tracker
- 10.7 Board Assurance Framework
- 10.8 Corporate Risk Register

The Governing Body:

Noted that the NHS North Yorkshire and York Cluster Board had:

- 1. Noted the update on the Chairman's Action meeting held on 22 March 2013.
- 2. Noted the [draft] Generic Provisions of the Health and Social Care Act 2012 North Yorkshire and York Primary Care Trust Transfer Scheme 2013 (Item 8.5) [and further noted that these may be subject to change by the Secretary of State before 1 April 2013].
- 3. Resolved that it was satisfied that North Yorkshire and York Primary Care Trust (PCT):
 - 3.1 had carried out due diligence to identify all property, rights and liabilities that would be held by the PCT as at 31 March 2013;3.2 had used all reasonable endeavours to identify all PCT property, rights and liabilities and had, based on the function to which such property, rights and/or liabilities were currently deployed, notified the Secretary of State of the most appropriate permitted receiver in the new post 1 April 2013 North Yorkshire and York health and social care system architecture;
 - 3.3 had reviewed and agreed the draft Transfer Scheme against the information supplied by the PCT to the Secretary of State and had provided all corrections, amendments and additions as were reasonably

required to ensure that the PCT's property, rights and/or liabilities transfer to the most appropriate permitted receiver in the new post 1 April 2013 North Yorkshire and York health and social care system architecture:

- 4. Acknowledged and ratified that Annex 4 was signed [on 22 March 2013] by a duly authorised officer of North Yorkshire and York Primary Care Trust to formally approve the [draft] Transfer Scheme for North Yorkshire and York Primary Care Trust [read in conjunction with the amendment submitted [DATE]].
- 5. Acknowledged and ratified that the staff transfer scheme and people tracker was approved through Chairman's action on 22 March 2013.
- 6. Approved the Corporate Handover Document subject to the agreed amendments.
- 7. Approved the Quality Handover Document but noted that some of the data and figures were out of date.
- 8. Approved the Board Assurance Framework and Risk Register.

11. Policy Schedule

Janice Sunderland attended for this item

Members discussed the workforce policies and Janice Sunderland agreed that a detailed breakdown for review of the HR policies would be presented at the next meeting. It was also noted that communication of the policies, including a quick reference guide, was required.

11.1 Procurement Policy

Adrian Snarr introduced the Procurement Policy which members supported. In addition Adrian Snarr recommended that the CCG procurement limits were reviewed. It was agreed that this would be done via the Audit Committee.

11.2 Serious Incident Policy

Carrie Wollerton requested approval of a policy which was a slimmed down version from the former Primary Care Trust Policy. Some changes had been made following the Quality and Performance Committee meeting. Keith Ramsay stated that the policy should be dynamic and not put patients at risk. Carrie Wollerton reported that there was strong support from the CSU operationally and systems were working well. Alan Maynard asked if there were any specialist services included, and Carrie Wollerton acknowledged that as these were commissioned through the Specialist Commissioning Group in the NHS Commissioning Board the CCG would not be routinely informed. Carrie Wollerton agreed to request that the CSU look at identification of the Serious Incidents that related to Vale of York residents.

Helen Taylor asked that safeguarding adults arrangements were noted in the policy in the same way as children's; Carrie Wollerton agreed to amend the policy to reflect this. The Policy was agreed subject to this amendment.

11.3 Freedom of Information Policy

Adrian Snarr highlighted that as the CCG published more information on the website, this should reduce the volume of Freedom of Information requests. Members were advised that these requests extended to past records.

The Governing Body:

- 1. Approved the adoption of the policies referred to in the Policy Schedule and noted the review dates planned for 2013/14 to ensure that all policies become CCG specific.
- 2. Approved the Procurement Policy.
- 3. Approved the Serious Incident Policy subject to the amendment detailed above.
- 4. Approved the Freedom of Information Policy.

12. Adoption of Treatment Advisory Group Recommendations from September 2012, November 2012, January 2013 and February 2013

Shaun O'Connell reported that the Treatment Advisory Group looked at the evidence for new drugs and treatment opportunities. Alan Maynard asked if prices and costs were included in the Terms of Reference and whether the costs gave value for money. Emma Broughton asked how this information would be accessed by practices. Members were advised that once agreed Medicines Management would share the information with Primary and Secondary Care colleagues. The Joint Formulary was separate from these decisions and once new drugs were commissioned by the CCG they would go through the local Drugs and Therapeutics Committee to be added to the formulary. Shaun O'Connell reported that the implementation of the decision would be met within the existing budget.

The Governing Body:

Approved the recommendations of the Treatment Advisory Group from September 2012, November 2012, January 2013 and February 2013.

Judith Knapton attended for items 13 and 14

13. Section 136 Place of Safety within North Yorkshire and York

Judith Knapton reported that there was no Section 136 Place of Safety in York. The meeting discussed the need to progress this quickly. It was agreed there needed to be consultation with stakeholders of the preferred model and integration with the crisis service. Discussion was also required with the Ambulance Service around patients' transport home. Members agreed that an

interim solution should be secured if possible in parallel to the long term solution.

Keith Ramsay sought clarification of the financial implications. Adrian Snarr responded that this would be clarified as part of the long term solution.

The Governing Body:

- 1. Noted the content of the report.
- 2. Supported the development of an interim solution.
- 3. Requested an update at the next meeting.

14. Winterbourne View Report: Programme of Action

Judith Knapton presented an update report on actions in relation to the Winterbourne review and subsequent actions required by NHS organisations. Members agreed the need to develop a procedure fit for purpose. Work was progressing on becoming compliant with the Programme of Action.

The Governing Body

Noted the content of the report.

15. Strategic Collaborative Commissioning Committee Minutes

The Governing Body:

Received the minutes of the Strategic Collaborative Commissioning Committee held on 14 February 2013.

16. Vale of York CCG Quality and Performance Committee Minutes

The Governing Body:

Received the minutes of the Vale of York Quality and Performance Committee held on 26 February 2013.

17. NHS North Yorkshire and York Cluster Board Minutes

The Governing Body:

Received the minutes of NHS North Yorkshire and York Cluster Board held on 22 January 2013.

18. Any Urgent Business

None.

19. Next Meeting

The Governing Body:

Noted that the next meeting would be held on 2 May 2013 at Selby District AVS, Community House, Portholme Road, Selby YO8 4QQ.

20. Exclusion of Press and Public

There was no business to be transacted in private.

21. Follow Up Actions

The actions required as detailed above in these minutes are attached at Appendix A.

NHS VALE OF YORK CLINICAL COMMISSIONING GROUP

ACTION FROM THE GOVERNING BODY MEETING ON 4 APRIL 2013 AND CARRIED FORWARD FROM PREVIOUS MEETINGS

Meeting Date	Item	Description	Director/Person Responsible	Action completed due to be completed (as applicable)
20 September 2012	Serious Incidents	SI process to be mapped for GP Forum and distributed to Shadow Governing Body members	Carrie Wollerton	7 February 2013 meeting 7 March 2013 meeting 4 April Meeting
7 March 2013	Enhanced Services for Minor Ailments, Palliative Care and Domiciliary MAR Charts Hand hygiene at York	Confirmation to be sought that NHS Commissioning Board would commission these services Concerns to be passed on to	Shaun O'Connell Mark Hayes	Completed 7 March under any urgent business
	Teaching Hospital NHS Foundation Trust	provider		Completed 2 April 2013
7 March 2013	Mental Capacity Act / Deprivation of Liberty Safeguards	GP practices to be informed of safeguarding adults policies and training	Carrie Wollerton	

Meeting Date	Item	Description	Director/Person Responsible	Action completed due to be completed (as applicable)
4 April 2013	Operational Financial Plan 2013/14 for Programme and Running Costs	Report on risks and mitigating measures relating to non elective activity to be brought to a future meeting	Adrian Snarr	
4 April 2013	Performance and Quality Dashboard	Ambulance Collaborative Plan to be checked	Carrie Wollerton	
4 April 2103	Procurement Policy	Procurement limits to be reviewed via the Audit Committee	Adrian Snarr	
4 April 2013	Serious Incident Policy	Adults arrangements to be noted in the policy in the same way as children's	Carrie Wollerton	
4 April 2013	Section 136 Place of Safety within North Yorkshire and York	Update to be provided at the next meeting	Cath Snape	2 May 2013 meeting

ACRONYM BUSTER

Acronym	Meaning
4Cs	Clinical Collaboration to Co-ordinate Care
A&E	Accident and Emergency
ACCEA	Advisory Committee on Clinical Excellence Awards
ACRA	Advisory Committee on Resource Allocation
AHP	Allied Health Professional
BMA	British Medical Association
BME	Black and Ethnic Minority
CAA	Comprehensive Area Assessment
CAMHS	Child and Adolescent Mental Health Services
CBLS	Computer Based Learning Solution
CCG	Clinical Commissioning Group
CDO	Chief Dental Officer
CDiff	Clostridium Difficile
CHD	Coronary Heart Disease
CIB	Collaborative Improvement Board
CIP	Cost Improvement Programme
CMHS	Community and Mental Health Services
CMHT	Community Mental Health Team Chief Medical Officer
CMO CNO	
CNST	Chief Nursing Officer Clinical Negligence Scheme for Trusts
CSU	Commissioning Support Unit
CYC or CoYC	City of York Council
CPA	Care Programme Approach
CPD	Continuing Professional Development
CPR	Child Protection Register
CQC	Care Quality Commission
CQUIN	Commissioning for Quality and Innovation
CSCI	Commission for Social Care Inspection
DAT	Drug Action Team
DCSF	Department for Children, Schools and Families
DGH	District General Hospital
DH or DoH	Department of Health
DPH	Director of Public Health
DSU	Day Surgery Unit
DTC	Diagnosis and Treatment Centre
DWP	Department of Work and Pensions
E&D	Equality and Diversity
ECHR	European Convention on Human Rights
EHR	Electronic Health Record
ENT	Ear, Nose and Throat
EPP	Expert Patient Programme
EPR	Electronic Patient Record
ETP	Electronic Transmission of Prescriptions
ESR	Electronic Staff Record

Acronym Meaning

EWTD European Working Time Directive

FHS Family Health Services

FHSAA Family Health Services Appeals Authority

GDC General Dental Council
GMC General Medical Council
GMS General Medical Services
HAD Health Development Agency

HDFT Harrogate and District NHS Foundation Trust

HCA Healthcare Acquired Infection
HPA Health Protection Agency
HPC Health Professions Council

HSMR Hospital Standardised Mortality Ratio

IAPT Improving Access to Psychological Therapies ICAS Independent Complaints Advisory Service

ICP Integrated Care Pathway

ICT Information and Communication Technology

ICU Intensive Care Unit

IMCA Independent Mental Capacity Advocate
IM&T Information Management and Technology

IP In-patient

IRP Independent Reconfiguration Panel

IWL Improving Working Lives

JNCC Joint Negotiating and Consultative Committee

JSNA Joint Strategic Needs Assessment KSF Knowledge and Skills Framework

LDP Local Delivery Plan LHP Local Health Plan

LINk Local Involvement Network
LMC Local Medical Committee
LNC Local Negotiating Committee
LSP Local Strategic Partnership

LTC Long Term Condition

LTHT Leeds Teaching Hospitals NHS Foundation Trust LYPT Leeds and York NHS Partnership Foundation Trust

MHAC Mental Health Act Commission MMR Measles, Mumps, Rubella

MPIG Minimum Practice Income Guarantee

MRI Magnetic Resonance Imaging

MRSA Methicillin Resistant Staphylococcus Aureus

MSK Musculo-skeletal Service

MSSA Methicillin Sensitive Staphylococcus Aureus

NAO National Audit Office

NHSI National Institute for Innovation and Improvement

NHSLA NHS Litigation Authority

NICE National Institute for Health and Clinical Excellence NIMHE National Institute for Mental Health in England

NMC Nursing and Midwifery Council

NpfIT National Programme for Information Technology

Acronym Meaning

NPSA National Patient Safety Agency

NRT Nicotine Replacement Therapy
NSF National Service Framework
NYCC North Yorkshire County Council

OP Out-patient

OSC (Local Authority) Overview and Scrutiny Committee

OT Occupational Therapist

PALS Patient Advice and Liaison Service
PbC Practice-based Commissioning

PbR Payment by Results

PDR Personal Development Plan
PHO Public Health Observatory
PMS Personal Medical Services
PPA Prescription Pricing Authority
PPE Public and Patient Engagement
PPP Public-Private Partnership

PROMS Patient Reported Outcome Measures
QALY Quality Adjusted Life Year (used by NICE)
QIPP /QUIPP Quality, Innovation, Productivity and Prevention

RCM Royal College of Midwives
RCN Royal College of Nursing
RCP Royal College of Physicians
RCS Royal College of Surgeons
RTA Road Traffic Accident

RTT Referral to Treatment

SARS Severe Acute Respiratory Syndrome

SCCC Strategic Collaborative Commissioning Committee

SHA Strategic Health Authority
SHO Senior House Officer
SLA Service Level Agreement
SMR Standardised Mortality Ratio
SHMI Summary Hospital Mortality Ratio

SNEY Scarborough and North East Yorkshire NHS Healthcare Trust TEWV Tees, Esk and Wear Valleys Mental Health Foundation Trust

TIA Transient Ischaemic Attack

TUPE Transfer of Undertakings (Protection of Employment) Regulations

UCC Unscheduled Care Centre

VACCU Vulnerable Adults and Children's Commissioning Unit

VFM Value for Money

VTE Venous Thrombosis Embolism WCC World Class Commissioning WTD Working Time Directive

YFT York Teaching Hospital NHS Foundation Trust