

Minutes of the Meeting of the NHS Vale of York Clinical Commissioning Group Governing Body held on 4 July 2013 at West Offices, Station Rise, York YO1 6GA

Present

Professor Alan Maynard Chair

(AM)

Dr Emma Broughton (EB) GP Member

Mr Kevin Howells (KH) Interim Chief Finance Officer Mr John McEvoy (JM) Practice Manager Member

Dr Shaun O'Connell (SO) GP Member

Dr Guy Porter (GP) Consultant Radiologist, Airedale Hospital NHS

Foundation Trust – Secondary Care Doctor Member

Mrs Rachel Potts (RP) Chief Operating Officer

Mrs Carrie Wollerton (CW) Executive Nurse

In Attendance

Mrs Gill Brickwood (for item 9) Urgent Care Programme Lead

(GB)

Ms Balwinder Kaur (for item 7) Interim Service Improvement Lead, Mental Health

RK)

Ms Michèle Saidman (MS) Executive Assistant

Apologies

Dr Paul Edmondson-Jones Director of Public Health and Well-being, City of York

(PE-J) Council

Ms Kersten England (KE) Chief Executive, City of York Council Dr David Hartley (DH) GP. Council of Representatives Member

Dr Mark Hayes (MH) Chief Clinical Officer

Dr Tim Maycock (TM) GP Member

Dr Brian McGregor (BM) Local Medical Committee Liaison Officer, Selby and

York

Dr Andrew Phillips (AP) GP Member

Mr Keith Ramsay (KR)

Lay Member and Audit Committee Chair

Dr Cath Snape (CS) GP Member

Ms Helen Taylor (HT)

Corporate Director, Health and Adult Services, North

Yorkshire County Council

Dr Phil Underwood (PU) GP, Council of Representatives Member

Fourteen members of the public were in attendance.

AM welcomed everyone to the meeting. He particularly welcomed KH, Interim Chief Finance Officer, and JM, Practice Manager Member.

The following matters were raised in the public questions allotted time:

1. Roger Wilson – Pocklington Patient Participation Group

Besides the City of York, the Vale of York CCG covers a large hinterland and rural area. A major concern for those who live in the less populated parts of the catchment area is the response to emergency medical need. Yorkshire Ambulance Service (YAS) has a target of a maximum of 8 minutes to arrive at an address from where a 999 call has been made. I believe YAS achieves this target for the whole of Yorkshire but this includes densely populated urban areas where 90% plus outcomes are achievable. By definition this means the target for the rural areas and communities are probably being continually missed. What does the CCG see as a "safe" minimum response time for a rural area and, and if, the present figure is lower than the 75% target, what processes have been put into place to achieve it and by what date?

CW highlighted that ambulance response times in rural areas were not only an issue in North Yorkshire but a challenge nationally. In respect of implementation of the eight minute response time for all areas consideration was required of the cost associated with achievement of this target against available resources. The CCG was working with YAS in respect of a balance between the achievability of the eight minute and nineteen minute response times taking account of both patient safety and expectations within the community.

CW explained that a number of schemes were being implemented across North Yorkshire and York to address the concerns raised and that the YAS Commissioning for Quality and Innovation Scheme focused on response times in rural areas. The CCG was also seeking to learn from schemes in other areas. In regard to the timescale to achieve the target CW advised that it was not possible to give a date but gave assurance that this matter was taken very seriously and regular progress reports would be provided on the ongoing work.

SO added that it was not ideal but there was a need to recognise that within limited resources it was unlikely that the same response times would be achievable for all geographical areas. He reiterated that work was ongoing with YAS to identify potential actions and consider whether the eight minute response time was reasonable for all areas. This included the potential to move vehicles around to improve response times and alternative transport provision for patients to hospital to free ambulances for emergencies. SO advised that this was a regular item for detailed consideration on the Quality and Performance Committee agenda.

In regard to Pocklington EB noted that an Emergency Nurse Practitioner would be working with YAS to improve access times.

2. Diana Robinson

In the light of recent remarks* by Dr Jonathan Sheffield, CEO of the NIHR Clinical Research Network, what assurance can the CCG give us that patients in this area will continue to have access to clinical trials, in other words, that such trials will not revert to being based in the larger teaching hospitals, especially when it comes to retaining research-trained staff locally and covering any excess treatment costs that may be involved? Since the overall picture presented by the NIHR shows that both financial and health benefits flow from such research will the commitment to clinical research enshrined in the new NHS Constitution be similarly embedded in all the relevant CCG contracts, including those with new service providers for both services and procurement, and not overlooked for short-term savings? In other words, will the Vale of York CCG honour the 2012 Health and Social Care Act and support the continued availability of research for patients in this area?

- * https://www.brighttalk.com/webcast/6833/75207 refers viz Clinical Research
- How CCGs can help patients to improve treatments in the NHS

SO responded that the specifications for two current procurements, in respect of pain and dermatology services, included the requirement for participation in research and also training of students. The intent was to include this in all contracts with an expectation that all providers, current and future, would also actively participate in order to maintain and increase the evidence base. SO also noted that work was ongoing with general practice to promote opportunities in primary care.

AM highlighted the importance of gathering evidence but noted that within the limited resources funding for research was diverted from patient care.

3. Gwen Vardigans, 'Defend our NHS'

In view of it being the birthday of the NHS on 5 July, is the CCG still committed to the original ethos of it being a public service free at the point of delivery?

AM confirmed this.

AGENDA ITEMS

1. Apologies

As noted above.

2. Declaration of Members' Interests in Relation to the Business of the Meeting

None.

3. Minutes of the Meeting held on 6 June 2013

The minutes of the meeting held on 6 June were agreed.

The Governing Body

Approved the minutes of the meeting held 6 June 2013.

4. Matters Arising from the Minutes

Matters arising were either confirmed as completed or had not yet reached their scheduled date.

The Governing Body

Noted the matters arising schedule.

5. Chief Clinical Officer Report

RP presented MH's report which provided information relating to an urgent decision emanating from the Individual Funding Request Panel, potential areas of integration with Local Authorities, Finance and Contracting Teams, contracts, and meetings with external partners. She highlighted the decision to reconsider and approve funding for a nasal procedure on a patient who had been the victim of a criminal assault which had previously been turned down. RP advised that the contract with York Teaching Hospital NHS Foundation Trust was expected to be signed the following day, 5 July.

The Governing Body

Noted the Chief Clinical Officer's Report.

6. Director of Public Health Report

In referring to this item in PE-J's absence AM remarked in general on reports presented to the Governing Body. He requested that the CCG's strategic objectives be clearly referenced <u>and</u> that the information presented should describe how the work would contribute towards their achievement.

In respect of PE-J's report AM highlighted the work focusing on 500 preventable deaths due to cancer and coronary heart disease and questioned how these would be identified to implement change. He also expressed the wish for inclusion in a future report of an overall view of the health status of the local NHS Vale of York CCG population.

EB noted that the CCG had signed up to the Smoke Free Alliance.

The Governing Body

Noted the Director of Public Health Report.

7. Section 136 Suite for Vale of York

BK attended for this item

BK presented the report which sought approval to address the lack of a health based place of safety for anyone detained under Section 136 of the Mental Health Act 1983. The most recent local drivers were a death in custody and national monitoring of health organisations meeting this requirement. The cost of the proposal outlined to establish a Section 136 Suite for Vale of York residents at Bootham Park Hospital was £430K. Leeds and York NHS Partnership Foundation Trust had agreed to contribute £30K on a non recurrent basis and the CCG's investment plan for 2013/14 provided for £300K, therefore if approved the additional funding would require sourcing on a recurrent basis. BK noted that in order for the Suite at Bootham Park to be a long term rather than an interim solution, as previously discussed, there would be a requirement for estates work to be carried out. She advised that, if approved, it was anticipated the Suite would be established in early September 2013.

Members welcomed the proposal for a potential solution to address the long standing deficiency in provision of a place of safety but expressed concern at the additional cost pressure. In response to discussion about the incorporation of the Intensive Home Treatment Team (IHTT) to provide a multi disciplinary approach and concern about the potential impact of Section 136 patients on the IHTT, BK reported that benchmarking had been undertaken which supported an integrated crisis service model and that monitoring would be through key performance indicators. Members also sought clarification on Section 136 arrangements in the surrounding CCG areas with a view to potential cost sharing, including with the Leeds CCGs regarding their Section 136 service from Leeds and York NHS Partnership Foundation Trust with a view to economies of scale.

In regard to the requirement to make changes to the front entrance of the proposed site KH emphasised that a maximum capital cost be agreed prior to the commencement of the work.

The Governing Body

- 1. Noted and welcomed the progress towards establishing a Section 136 Suite for Vale of York residents.
- Approved the proposal to invest £400K in the provision of a Section 136 place of safety provided by Leeds and York Partnership NHS Foundation Trust subject to clarification of potential economies of scale to reduce the cost impact and agreement of a capital cost prior to commencement of the alterations.
- 3. Noted that approval created a pre-commitment in to 2014/15.
- 4. Noted that an update would be provided at the September Governing Body meeting, with information about capital expenditure.

8. Performance and Quality Dashboard

In introducing this item AM expressed concern at the current lack of data and noted that work was ongoing to improve availability to enable reporting of a more up to date position.

Quality and Performance

CW referred to the discussion at public questions relating to YAS and in this regard additionally noted that information relating to Pocklington had been omitted from the Dashboard; this would be included in future reports.

In respect of patients waiting 52 weeks or more from referral by their GP or other healthcare professional CW reported that there was one patient at York Teaching Hospital NHS Trust from NHS Vale of York CCG. CW advised that this was an improved position in York and that measures were being introduced to help to prevent future breaches. She reported that since the Dashboard had been published a urology patient at Leeds Teaching Hospitals NHS Foundation Trust had also breached this performance target for NHS Vale of York CCG.

CW highlighted the change in reporting of MRSA and clostridium difficile to include both hospital and community cases due to the CCG being monitored as an organisation in its own right. The overall target for 2013/14 was no more than 71 cases, of which the performance target for York Teaching Hospital NHS Foundation Trust was no more than 43 across the York and Scarborough sites. In noting the current total of eight cases CW advised that joint working was taking place to reduce infections and prevent relapse, including learning from other parts of the country. The Quality and Performance Committee was closely monitoring the position. It was agreed that the hospital and community cases be distinguished in the Dashboard. CW noted she would reconfirm all targets relating to healthcare acquired infections in the next report.

CW advised that work to develop reporting of Mental Health data in the Dashboard was continuing.

Following discussion about Choose and Book it was noted that this was a quality standard and that implementation of the Referral Support Service would result in improved performance for this indicator. Choose and Book also provided an audit trail and was the safest means of referral.

Finance

KH reported that due to data not currently being available the information presented was a profile of expenditure which appeared to be on budget and was predicated on achievement of QIPP schemes. During July work was ongoing to incorporate activity levels and assess deliverability of QIPP savings to identify the actual financial position.

AM reiterated the issues regarding availability of data and expressed concern about the overall financial position, noting the potential in both primary and secondary care for introduction of measures to address the financial challenges. Following the work to assess the position an extraordinary meeting may be arranged on the afternoon of 1 August to keep members of the public informed.

QIPP

RP noted that a number of schemes were on track to deliver the QIPP targets and that other plans were being reviewed. Robust information was being sought to inform this work; this would be discussed at the Governing Body meeting on 1 August.

The Governing Body

- 1. Noted the Performance and Quality Dashboard.
- 2. Requested that infection reporting be broken down in to hospital and community cases.
- 3. Noted that an extraordinary meeting would be held on 1 August 2013 following review of the financial position and QIPP schemes.

9. Recovery and Improvement Plan – NHS England Gateway Reference: 00062

GB attended for this item

GB presented the report which described the progress towards delivering the recovery and improvement plan submitted to NHS England by 31 May as required. The Urgent Care Board, which comprised the major stakeholders in urgent care, would ensure a whole system approach. The plan was based on the key issues detailed in the report. GB noted the complexities of achieving improved support for patients and avoiding admissions through joint working of a number of organisations.

In response to AM seeking clarification of measurement of outcomes, GB advised that an Urgent Care Dashboard was being developed which would enable better evaluation of performance. She additionally confirmed that Equality Impact Assessments would be incorporated in all plans, work was ongoing to learn from other areas where measure had been implemented, and the timescale for consultant ward rounds at weekends was being brought forward from the reported target date of February 2014.

With regard to improving services for the frail elderly and hard to reach and to reduce admissions, detailed discussion ensued about the evidence base relating to inappropriate admissions and impact on A&E attendance and admissions. RP assured members that all plans would be evidence based. KH highlighted the need to prioritise the components of the plan that focus on the elements which would impact most on the CCG in 2013/14.

The Governing Body

Noted the recovery and improvement plan submitted to NHS England and supported its delivery, subject to evidencing.

10. NHS England CCG Assurance Framework 2013/14: Briefing Paper

RP referred to the briefing on the proposed Assurance Framework for CCGs noting that she and MH were meeting with the Area Team later in July prior to the first quarterly review in early September.

Discussion included concerns about the capacity of the Area Team to fulfil both their assurance role and their role as a major commissioner and also the potential for increased bureaucracy which could impact on the work of the CCG. RP noted that similar concerns had been identified and reported back to NHS England by the other CCGs. She also highlighted that members of the Area Team attended the monthly Business Committee and that this therefore provided some assurance through an established mechanism.

The Governing Body

- 1. Noted the proposed NHS England CCG Assurance Framework for 2013/14.
- 2. Noted that an update on the final arrangements for the Assurance Framework would be provided at the November meeting.

11. Key Financial Policies

KH referred to the report which, following establishment of NHS Vale of York CCG as a legal entity in its own right from 1 April 2013, recommended adoption of key financial policies: Standing Orders, Scheme of Reservation and Delegation, and Prime Financial Policies.

The Governing Body

Adopted the following key financial policies: Standing Orders, Scheme of Reservation and Delegation, and Prime Financial Pollicies.

12. Strategic Collaborative Commissioning Committee Minutes

The Governing Body:

Received the minutes of the Strategic Collaborative Commissioning Committee of 9 May 2013.

13. NHS Vale of York CCG Quality and Performance Committee Minutes

The Governing Body:

Received the minutes of NHS Vale of York CCG Quality and Performance Committee held on 15 May 2013.

14. Any Urgent Business

Frequency of Meetings: Alan Maynard announced that, as the committee structure was now established, the schedule for meetings in public would normally be alternate months: September, November, January, March.

15. Next Meeting

The Governing Body:

Noted that the next scheduled meeting would be held on 5 September 2013 at 10am at The Memorial Hall, Potter Hill, Pickering YO18 8AA. However, as mentioned at item 8 above, an extraordinary meeting on the afternoon of 1 August 2013 was now scheduled.

16. Exclusion of Press and Public

In accordance with Paragraph 8 of Schedule 2 of the Health and Social Care Act 2012 it was considered that it would not be in the public interest to permit press and public to attend this part of the meeting due to the nature of the business to be transacted.

17. Follow Up Actions

The actions required as detailed above in these minutes are attached at Appendix A.

NHS VALE OF YORK CLINICAL COMMISSIONING GROUP

ACTION FROM THE GOVERNING BODY MEETING ON 4 JULY 2013 AND CARRIED FORWARD FROM PREVIOUS MEETINGS

Meeting Date	ltem	Description	Director/Person Responsible	Action completed due to be completed (as applicable)
4 April 2103	Procurement Policy	Procurement limits to be reviewed via the Audit Committee	Interim Deputy Chief Finance Officer	17 July 2013
4 April 2013	Section 136 Place of Safety within North Yorkshire and York	Update to be provided at the next meeting	CS	2 May 2013 meeting
2 May 2013		Verbal updates to be provided at each meeting		Monthly
6 June 2013	Public Questions: Never Incidents	 Meeting to be arranged with Lesley Pratt Regular meeting with 		31 July 2013
		Healthwatch to discuss learning from serious incidents	CW	31 July 2013

Meeting Date	Item	Description	Director/Person Responsible	Action completed due to be completed (as applicable)
6 June 2013	NHS Vale of York Clinical Commissioning Group Constitution Update	 Update on ratification of amendments 	RP	Due 4 July meeting
4 July 2013	Performance and Quality Dashboard	 Reporting of hospital and community MRSA and clostridium difficile cases to be distinguished 	CW	5 September meeting
4 July 2013	NHS England CCG Assurance Framework 2013/14	 Update on Assurance Framework 	RP	7 November meeting

ACRONYM BUSTER

Acronym Meaning

4Cs Clinical Collaboration to Co-ordinate Care

A&E Accident and Emergency

ACCEA Advisory Committee on Clinical Excellence Awards

ACRA Advisory Committee on Resource Allocation

AHP Allied Health Professional

AMU Acute Medical Unit

ARMD Age Related Macular Degeneration

BMA British Medical Association
BME Black and Ethnic Minority

CAA Comprehensive Area Assessment

CAMHS Child and Adolescent Mental Health Services

CBLS Computer Based Learning Solution
CCG Clinical Commissioning Group

CDO Chief Dental Officer
CDiff Clostridium Difficile
CHD Coronary Heart Disease

CIB Collaborative Improvement Board CIP Cost Improvement Programme

CMHS Community and Mental Health Services

CMHT Community Mental Health Team

CMO Chief Medical Officer
CNO Chief Nursing Officer

CNST Clinical Negligence Scheme for Trusts

CSU Commissioning Support Unit

CYC or CoYC City of York Council

CPA Care Programme Approach

CPD Continuing Professional Development

CPR Child Protection Register CQC Care Quality Commission

CQUIN Commissioning for Quality and Innovation CSCI Commission for Social Care Inspection

DAT Drug Action Team

DCSF Department for Children, Schools and Families

DGH District General Hospital
DH or DoH Department of Health
DPH Director of Public Health

DSU Day Surgery Unit

DTC Diagnosis and Treatment Centre
DWP Department of Work and Pensions

E&D Equality and Diversity

ECHR European Convention on Human Rights

EHR Electronic Health Record
ENT Ear, Nose and Throat
EPP Expert Patient Programme
EPR Electronic Patient Record

ETP Electronic Transmission of Prescriptions

Acronym Meaning

ESR Electronic Staff Record

EWTD European Working Time Directive

FHS Family Health Services

FHSAA Family Health Services Appeals Authority

GDC General Dental Council
GMC General Medical Council
GMS General Medical Services
HAD Health Development Agency

HDFT Harrogate and District NHS Foundation Trust

HCA Healthcare Acquired Infection
HPA Health Protection Agency
HPC Health Professions Council

HSMR Hospital Standardised Mortality Ratio

IAPT Improving Access to Psychological Therapies ICAS Independent Complaints Advisory Service

ICP Integrated Care Pathway

ICT Information and Communication Technology

ICU Intensive Care Unit

IMCA Independent Mental Capacity Advocate
IM&T Information Management and Technology

IP In-patient

IRP Independent Reconfiguration Panel

IWL Improving Working Lives

JNCC Joint Negotiating and Consultative Committee

JSNA Joint Strategic Needs Assessment KSF Knowledge and Skills Framework

LDP Local Delivery Plan LHP Local Health Plan

LINk Local Involvement Network
LMC Local Medical Committee
LNC Local Negotiating Committee
LSP Local Strategic Partnership

LTC Long Term Condition

LTHT Leeds Teaching Hospitals NHS Foundation Trust LYPT Leeds and York NHS Partnership Foundation Trust

MHAC Mental Health Act Commission MMR Measles, Mumps, Rubella

MPIG Minimum Practice Income Guarantee

MRI Magnetic Resonance Imaging

MRSA Methicillin Resistant Staphylococcus Aureus

MSK Musculo-skeletal Service

MSSA Methicillin Sensitive Staphylococcus Aureus

NAO National Audit Office

NHSI National Institute for Innovation and Improvement

NHS IQ NHS Improving Quality NHSLA NHS Litigation Authority

NICE National Institute for Health and Clinical Excellence NIMHE National Institute for Mental Health in England

NMC Nursing and Midwifery Council

Acronym Meaning

NpfIT National Programme for Information Technology

NPSA National Patient Safety Agency
NRT Nicotine Replacement Therapy
NSF National Service Framework
NYCC North Yorkshire County Council

OP Out-patient

OSC (Local Authority) Overview and Scrutiny Committee

OT Occupational Therapist

PALS Patient Advice and Liaison Service PbC Practice-based Commissioning

PbR Payment by Results

PDR Personal Development Plan
PHO Public Health Observatory
PMS Personal Medical Services
PPA Prescription Pricing Authority
PPE Public and Patient Engagement
PPP Public-Private Partnership

PROMS Patient Reported Outcome Measures
QALY Quality Adjusted Life Year (used by NICE)
QIPP / QUIPP Quality, Innovation, Productivity and Prevention

RCM Royal College of Midwives
RCN Royal College of Nursing
RCP Royal College of Physicians
RCS Royal College of Surgeons
RTA Road Traffic Accident

RTT

SARS Severe Acute Respiratory Syndrome

Referral to Treatment

SCCC Strategic Collaborative Commissioning Committee

SHA Strategic Health Authority
SHO Senior House Officer
SLA Service Level Agreement
SMR Standardised Mortality Ratio
SHMI Summary Hospital Mortality Ratio
SLAM Service Level Agreement Management

SNEY Scarborough and North East Yorkshire NHS Healthcare Trust

SUS Secondary User System

TEWV Tees, Esk and Wear Valleys Mental Health Foundation Trust

TIA Transient Ischaemic Attack

TUPE Transfer of Undertakings (Protection of Employment) Regulations

UCC Unscheduled Care Centre

VACCU Vulnerable Adults and Children's Commissioning Unit

VFM Value for Money

VTE Venous Thrombosis Embolism WCC World Class Commissioning WTD Working Time Directive

YFT/YTHFT York Teaching Hospital NHS Foundation Trust